

Three Time Scales for Goals

1. Visions (Long-Range Goal > 1 year)

- Provide direction
- Can be abstract and even vague
- May not yet have a clear path to success
- Are deeply meaningful
 - Personal: Lifetime goals involving health, relationships, career, or sense of self
 - Business: Strategic goals that implement the vision of the business

2. Objectives (1 month – 1 year)

- Gain meaning from a long-range goal that they advance
- Create an objective value, i.e., are "ends in themselves"
- Are likely achievable on the time frame, given the resources
 - o Personal: By you, working alone or with coaches, etc.
 - Business: By a team, working in a coordinated way

3. Key Results (< 2 weeks of full-time effort)

- Clearcut: Are a well-defined, self-contained result
- Doable: Can definitely be finished in the allotted time
- Important: Make meaningful progress toward an objective

Longer-Term Goals Require Greater Meaning Shorter-Term Goals Require Greater Clarity and Doability

If you would like coaching on your goals:

- What is the long-range positive vision—the positive results you want to create?
- What is the corresponding negative vision—the negatives you will eliminate?
- · How much time do you have to work on this goal on a weekly basis?
- Do you have a short-term goal, and if so, what is it?